| HAGERSTOWN COMMUNITY COLLEGE <br> GENERAL FUND REVENUE AND EXPENSE REPORT <br> For the Period Ended December 31, 2023 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | dget | Act | ual |
|  |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY24 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{aligned} & \text { FY24 YTD } \\ & \text { ACTUAL } \end{aligned}$ | \% <br> REC/EXP | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \\ \hline \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition-County |  | 5,932,000 |  | 4,416,104 | 74.45\% |  | 7,281,223 |  | 6,759,723 | 92.84\% | 1,349,223 | 22.74\% | 2,343,619 | 18.39\% |
| Tuition-Out of County |  | 404,000 |  | 799,488 | 197.89\% |  | 899,790 |  | 744,000 | 82.69\% | 495,790 | 122.72\% | $(55,488)$ | (115.21\%) |
| Tuition-Out of State |  | 2,339,200 |  | 2,920,000 | 124.83\% |  | 3,263,906 |  | 3,028,996 | 92.80\% | 924,706 | 39.53\% | 108,996 | (32.03\%) |
| Tuition-Non-Credit |  | 910,000 |  | 605,329 | 66.52\% |  | 960,000 |  | 606,932 | 63.22\% | 50,000 | 5.49\% | 1,603 | (3.30\%) |
| Credit Fees |  | 2,114,250 |  | 1,944,910 | 91.99\% |  | 2,149,920 |  | 2,042,570 | 95.01\% | 35,670 | 1.69\% | 97,660 | 3.02\% |
| Non-Credit Fees |  | 165,750 |  | 150,257 | 90.65\% |  | 250,080 |  | 198,174 | 79.24\% | 84,330 | 50.88\% | 47,918 | (11.41\%) |
| Government Appropriations |  | 23,995,027 |  | 11,997,518 | 50.00\% |  | 26,421,206 |  | 13,193,106 | 49.93\% | 2,426,179 | 10.11\% | 1,195,588 | (0.07\%) |
| Interest Income |  | 20,000 |  | 162,224 | 811.12\% |  | 800,000 |  | 428,223 | 53.53\% | 780,000 | 3,900.00\% | 266,000 | (757.59\%) |
| Miscellaneous Income |  | 140,950 |  | 120,252 | 85.32\% |  | 300,000 |  | 123,558 | 41.19\% | 159,050 | 112.84\% | 3,306 | (44.13\%) |
| TOTAL REVENUE | \$ | 36,021,177 | \$ | 23,116,081 | 64.17\% | \$ | 42,326,125 | \$ | 27,125,283 | 64.09\% | \$6,304,948 | 17.50\% | \$4,009,202 | (0.09\%) |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INSTRUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 9,369,677 |  | 4,536,889 | 48.42\% |  | 10,693,924 |  | 4,971,209 | 46.49\% | 1,324,247 | 14.13\% | 434,320 | (1.93\%) |
| Fringe Benefits |  | 2,095,223 |  | 971,077 | 46.35\% |  | 2,110,945 |  | 1,164,522 | 55.17\% | 15,722 | 0.75\% | 193,445 | 8.82\% |
| Contracted Services |  | 667,166 |  | 307,272 | 46.06\% |  | 767,288 |  | 257,608 | 33.57\% | 100,122 | 15.01\% | $(49,664)$ | (12.48\%) |
| Materials \& Supplies |  | 883,835 |  | 410,441 | 46.44\% |  | 1,001,195 |  | 411,653 | 41.12\% | 117,360 | 13.28\% | 1,212 | (5.32\%) |
| Communication |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Conferences/Meetings |  | 38,554 |  | 15,349 | 39.81\% |  | 39,178 |  | 23,424 | 59.79\% | 624 | 1.62\% | 8,074 | 19.98\% |
| Grants \& Subsidies |  | 96,000 |  | 17,142 | 17.86\% |  | 96,500 |  | 16,097 | 16.68\% | 500 | 0.52\% | $(1,045)$ | (1.18\%) |
| Utilities |  | 5,495 |  | 1,095 | 19.92\% |  | 7,495 |  | 919 | 12.26\% | 2,000 | 36.40\% | (176) | (7.66\%) |
| Other |  | 6,000 |  | 558 | 9.30\% |  | 27,040 |  | 416 | 1.54\% | 21,040 | 350.67\% | (142) | (7.76\%) |
| Capital Outlay |  | 38,050 |  | 7,287 | 19.15\% |  | 335,650 |  | 156,733 | 46.70\% | 297,600 | 782.13\% | 149,446 | 27.54\% |
| TOTAL BY FUNCTION | \$ | 13,200,000 | \$ | 6,267,109 | 47.48\% | \$ | 15,079,215 | \$ | 7,002,580 | 46.44\% | 1,879,215 | 14.24\% | \$735,472 | (1.04\%) |


|  | FY23 <br> BUDGET |  | FY23 YTD <br> ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY24 BUDGET |  | FY24 YTD ACTUAL |  | $\%$ <br> REC/EXP | Budget |  |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{gathered} \text { FY23-24 } \\ \$ \end{gathered}$ <br> ARIANCE |  |  |  | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ |  | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| ACADEMIC AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,217,548 |  |  |  | 1,159,685 | 52.30\% |  |  |  | 2,574,481 |  | 1,179,365 | 45.81\% |  | 356,933 | 16.10\% | 19,680 | (6.49\%) |
| Fringe Benefits |  | 615,038 |  | 298,327 | 48.51\% |  | 509,271 |  | 268,787 | 52.78\% |  | $(105,767)$ | (17.20\%) | $(29,540)$ | 4.27\% |
| Contracted Services |  | 386,327 |  | 263,655 | 68.25\% |  | 491,135 |  | 253,691 | 51.65\% |  | 104,808 | 27.13\% | $(9,964)$ | (16.59\%) |
| Materials \& Supplies |  | 206,684 |  | 27,432 | 13.27\% |  | 251,137 |  | 76,870 | 30.61\% |  | 44,453 | 21.51\% | 49,438 | 17.34\% |
| Conferences/Meetings |  | 34,085 |  | 14,348 | 42.10\% |  | 27,510 |  | 14,082 | 51.19\% |  | $(6,575)$ | (19.29\%) | (266) | 9.09\% |
| Subsidies \& Grants |  | - |  | - | - |  | - |  | - | - |  | - | - | - | - |
| Other |  | 20,000 |  | 37,353 | 186.77\% |  | 20,500 |  | 1,913 | 9.33\% |  | 500 | 2.50\% | $(35,440)$ | (177.43\%) |
| Capital Outlay |  | 33,910 |  | 8,488 | 25.03\% |  | 39,360 |  | 20,761 | 52.75\% |  | 5,450 | 16.07\% | 12,273 | 27.71\% |
| TOTAL BY FUNCTION | \$ | 3,513,592 | \$ | 1,809,290 | 51.49\% | \$ | 3,913,394 | \$ | 1,815,470 | 46.39\% |  | 399,802 | 11.38\% | 6,180 | (5.10\%) |
| STUDENT AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,453,754 |  | 1,189,496 | 48.48\% |  | 2,999,560 |  | 1,347,321 | 44.92\% |  | 545,806 | 22.24\% | 157,825 | (3.56\%) |
| Fringe Benefits |  | 620,297 |  | 323,467 | 52.15\% |  | 612,180 |  | 396,196 | 64.72\% |  | $(8,117)$ | (1.31\%) | 72,729 | 12.57\% |
| Contracted Services |  | 450,772 |  | 115,062 | 25.53\% |  | 478,249 |  | 124,116 | 25.95\% |  | 27,477 | 6.10\% | 9,054 | 0.43\% |
| Materials \& Supplies |  | 98,137 |  | 23,219 | 23.66\% |  | 108,487 |  | 66,754 | 61.53\% |  | 10,350 | 10.55\% | 43,536 | 37.87\% |
| Conferences/Meetings |  | 20,971 |  | 13,601 | 64.86\% |  | 22,536 |  | 11,311 | 50.19\% |  | 1,565 | 7.46\% | $(2,290)$ | (14.67\%) |
| Utilities |  | - |  | - | - |  | - |  | - | - |  | - | - | - | - |
| Subsidies \& Grants |  | 327,750 |  | 454,791 | 138.76\% |  | 703,500 |  | 976,139 | 138.75\% |  | 375,750 | 114.65\% | 521,348 | (0.01\%) |
| Fixed Expenses |  | 22,025 |  | 22,025 | 100.00\% |  | 20,275 |  | 20,275 | 100.00\% |  | $(1,750)$ | (7.95\%) | $(1,750)$ | 0.00\% |
| Other |  | 179,450 |  | 101,083 | 56.33\% |  | 179,450 |  | 114,171 | 63.62\% |  | - | 0.00\% | 13,088 | 7.29\% |
| Capital Outlay |  | - |  | - | - |  | 6,000 |  | 4,401 | 73.34\% |  | 6,000 | - | 4,401 | 73.34\% |
| TOTAL BY FUNCTION | \$ | 4,173,156 | \$ | 2,242,743 | 53.74\% | \$ | 5,130,237 | \$ | 3,060,682 | 59.66\% |  | \$957,081 | 22.93\% | 817,939 | 5.92\% |
| INSTITUTIONAL SUPPORT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 4,515,338 |  | 2,146,102 | 47.53\% |  | 4,737,511 |  | 2,401,860 | 50.70\% |  | 222,173 | 4.92\% | 255,758 | 3.17\% |
| Fringe Benefits |  | 2,066,323 |  | 566,238 | 27.40\% |  | 2,606,611 |  | 726,388 | 27.87\% |  | 540,288 | 26.15\% | 160,150 | 0.46\% |
| Contracted Services |  | 3,050,607 |  | 1,554,375 | 50.95\% |  | 3,496,118 |  | 1,876,411 | 53.67\% |  | 445,511 | 14.60\% | 322,036 | 2.72\% |
| Materials \& Supplies |  | 213,358 |  | 84,552 | 39.63\% |  | 341,184 |  | 113,288 | 33.20\% |  | 127,826 | 59.91\% | 28,737 | (6.42\%) |
| Communication |  | 305,000 |  | 96,643 | 31.69\% |  | 373,000 |  | 116,051 | 31.11\% |  | 68,000 | 22.30\% | 19,408 | (0.57\%) |
| Conferences/Meetings |  | 205,890 |  | 133,257 | 64.72\% |  | 206,567 |  | 165,621 | 80.18\% |  | 677 | 0.33\% | 32,363 | 15.45\% |
| Fixed Expenses |  | 527,975 |  | 318,847 | 60.39\% |  | 601,841 |  | 409,539 | 68.05\% |  | 73,866 | 13.99\% | 90,692 | 7.66\% |
| Other |  | 309,736 |  | 17,377 | 5.61\% |  | 495,064 |  | 381,054 | 76.97\% |  | 185,328 | 59.83\% | 363,677 | 71.36\% |
| Capital Outlay |  | 6,000 |  | 27,224 | 453.74\% |  | 771,000 |  | 221,325 | 28.71\% |  | 765,000 | 12,750.00\% | 194,101 | (425.03\%) |
| TOTAL BY FUNCTION | \$ | 11,200,227 | \$ | 4,944,616 | 44.15\% | \$ | 13,628,896 | \$ | 6,411,538 | 47.04\% | \$ | 2,428,669 | 21.68\% | \$1,466,922 | 2.90\% |


|  | FY23 BUDGET |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | \% <br> REC/EXP | $\begin{gathered} \text { FY24 } \\ \text { BUDGET } \end{gathered}$ |  | FY24 YTD ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | Budget |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| PLANT OPERATIONS \& MAINT. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 1,343,683 |  |  |  | 663,677 | 49.39\% |  |  |  | 849,845 |  | 473,280 | 55.69\% | $(493,838)$ | (36.75\%) | $(190,397)$ | 6.30\% |
| Fringe Benefits |  | 625,469 |  | 291,443 | 46.60\% |  | 507,925 |  | 166,775 | 32.83\% | $(117,544)$ | (18.79\%) | $(124,668)$ | (13.76\%) |
| Contracted Services |  | 473,655 |  | 222,431 | 46.96\% |  | 1,399,723 |  | 409,948 | 29.29\% | 926,068 | 195.52\% | 187,517 | (17.67\%) |
| Materials \& Supplies |  | 273,600 |  | 174,717 | 63.86\% |  | 265,914 |  | 149,744 | 56.31\% | $(7,686)$ | (2.81\%) | $(24,973)$ | (7.55\%) |
| Memberships |  | 500 |  | - | 0.00\% |  | 500 |  | - | 0.00\% | - | 0.00\% | - | 0.00\% |
| Utilities |  | 844,505 |  | 470,935 | 55.76\% |  | 986,726 |  | $(199,332)$ | -20.20\% | 142,221 | 16.84\% | $(670,267)$ | (75.97\%) |
| Minor Construction/Deferred Maintenance |  | 300,000 |  | 37,817 | 12.61\% |  | 300,000 |  | 43,878 | 14.63\% | - | 0.00\% | 6,061 | 2.02\% |
| Other |  | $(49,250)$ |  | $(3,865)$ | 7.85\% |  | $(49,250)$ |  | $(20,458)$ | 41.54\% | - | 0.00\% | $(16,593)$ | 33.69\% |
| Capital Outlay |  | 122,040 |  | 41,959 | 34.38\% |  | 313,000 |  | 265,332 | 84.77\% | 190,960 | 156.47\% | 223,373 | 50.39\% |
| TOTAL BY FUNCTION | \$ | 3,934,202 | \$ | 1,899,114 | 48.27\% | \$ | 4,574,383 | \$ | 1,289,167 | 28.18\% | \$640,181 | 16.27\% | (\$609,948) | (20.09\%) |
| TOTAL EXPENDITURES | \$ | 36,021,177 | \$ | 17,162,871 | 47.65\% | \$ | 42,326,125 | \$ | 19,579,436 | 46.26\% | \$6,304,948 | 17.50\% | \$2,416,565 | (1.39\%) |
| REVENUE OVER (UNDER) EXP. |  |  |  | \$5,953,210 |  |  |  |  | \$7,545,847 |  |  |  | 26.75\% |  |




|  |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | \% <br> REC/EXP |  | $\begin{gathered} \text { FY24 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY24 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \\ \hline \end{gathered}$ | FY23-24 Budget \$ VARIANCE | FY23-24 Actual \$ VARIANCE | FY23-24 <br> \% Rec/Exp <br> VARIANCE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FOOD SERVICE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food and Beverage Sales |  | 203,000 |  | 131,401 | 64.73\% |  | 303,500 |  | 179,433 | 59.12\% | 100,500 | 48,032 | (5.61\%) |
| Catering |  | 130,000 |  | 82,864 | 63.74\% |  | 185,000 |  | 100,011 | 54.06\% | 55,000 | 17,147 | (9.68\%) |
| Vending |  | 11,000 |  | 2,572 | 23.38\% |  | 11,200 |  | 3,562 | 31.81\% | 200 | 990 | 8.42\% |
| Miscellaneous |  | - |  | 65 | - |  | - |  | 42 | - | - | (23) | 0.00\% |
| Total Revenue |  | \$344,000 |  | \$216,902 | 63.05\% |  | \$499,700 |  | \$283,049 | 56.64\% | \$155,700 | \$66,147 | (6.41\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 275,000 |  | 179,397 | 65.24\% |  | 345,000 |  | 175,978 | 51.01\% | 70,000 | $(3,419)$ | (14.23\%) |
| Contracted Services |  | 11,000 |  | 11,021 | 100.19\% |  | 17,100 |  | 3,239 | 18.94\% | 6,100 | $(7,782)$ | (81.25\%) |
| Materials and Supplies |  | 8,500 |  | 3,945 | 46.41\% |  | 7,500 |  | 5,916 | 78.88\% | $(1,000)$ | 1,972 | 32.48\% |
| Utilities |  | 32,000 |  | 9,820 | 30.69\% |  | 20,800 |  | $(4,654)$ | (22.38\%) | $(11,200)$ | $(14,474)$ | (53.06\%) |
| Cost of Goods Sold |  | 205,000 |  | 156,580 | 76.38\% |  | 327,600 |  | 200,923 | 61.33\% | 122,600 | 44,344 | (15.05\%) |
| Other |  | 12,500 |  | 7,931 | 63.44\% |  | 22,100 |  | 9,245 | 41.83\% | 9,600 | 1,314 | (21.61\%) |
| Total Expense |  | \$544,000 |  | \$368,693 | 67.77\% |  | \$740,100 |  | \$390,647 | 52.78\% | \$196,100 | \$21,954 | (14.99\%) |
| Income (Loss)-Food Service |  | (\$200,000) |  | $(\$ 151,791)$ |  |  | (\$240,400) |  | (\$107,598) |  |  |  |  |
| Gross Margin |  |  |  | 28\% |  |  |  |  | 29\% |  |  |  |  |
| TECHNICAL INNOVATION CENTER |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental and Service |  | 120,000 |  | 147,532 | 122.94\% |  | 130,000 |  | 99,134 | 76.26\% | 10,000 | $(48,398)$ | (46.69\%) |
| Wet Lab Rental |  | - |  | 25,640 | - |  | - |  | 37,305 | - | - | 11,665 | 0.00\% |
| Total Revenue | \$ | 120,000 | \$ | 173,172 | 144.31\% | \$ | 130,000 | \$ | 136,439 | 104.95\% | \$10,000 | $(\$ 36,733)$ | (39.36\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 140,000 |  | 63,458 | 45.33\% |  | 165,000 |  | 79,405 | 48.12\% | 25,000 | 15,947 | 2.80\% |
| Contracted Services |  | 21,000 |  | 15,082 | 71.82\% |  | 27,600 |  | 17,681 | 64.06\% | 6,600 | 2,599 | (7.76\%) |
| Materials and Supplies |  | 21,000 |  | 3,822 | 18.20\% |  | 5,500 |  | 5,653 | 102.79\% | $(15,500)$ | 1,831 | 84.59\% |
| Communication |  | 1,350 |  | - | - |  | 1,350 |  | - | - | - | - | 0.00\% |
| Utilities |  | 62,000 |  | 30,193 | 48.70\% |  | 61,500 |  | $(14,312)$ | (23.27\%) | (500) | $(44,505)$ | (71.97\%) |
| Other |  | - |  | 12,527 | - |  | 4,000 |  | 7,683 | 192.08\% | 4,000 | $(4,844)$ | 192.08\% |
| Total Expense | \$ | 245,350 | \$ | 125,083 | 50.98\% | \$ | 264,950 | \$ | 96,111 | 36.28\% | \$19,600 | $(\$ 28,972)$ | (14.71\%) |
| Income (Loss)-Technical Innovation Center |  | (\$125,350) |  | \$48,089 |  |  | (\$134,950) |  | \$40,328 |  |  |  |  |
| Net Profit Margin |  |  |  | 28\% |  |  |  |  | 30\% |  |  |  |  |
| Income (Loss) of Auxiliary Services |  | $(\$ 376,815)$ |  | \$9,380 |  |  | (\$358,900) |  | $(\$ 60,780)$ |  |  |  |  |

* Loss is because of timing of Inclusive Access revenue and expenses. Eventually, it will add revenue of ca. $\$ 150,000$

